## **Organisational Health Indicators**

| Description  | 3                  |                                     |                                      | *compared to the previous year |                    |                     | Last updated: 17-May-2022               |   |
|--|--------------------|-------------------------------------|--------------------------------------|--------------------------------|--------------------|---------------------|---|---|
|  | 2019/20<br>Outturn | 2020/21<br>Outturn                  | 2021/22<br>Outturn                   | Direction<br>of Travel*        | Reporting<br>Cycle | Target<br>(2021/22) | Benchmark                               | Benchmark<br>Sources  |
| The percentage of top 5% of earnersthat are women  | 51.7%              | 53.6%                               | 54.8%                                |                                | Annual             | TBC                 | 58%                                     | Infinistats 2020/21<br>Median for West Midland<br>MET Authorities<br>(5 out of 7) |
| The percentage of top 5% of earners from<br>black and minority ethnic Communities                          | 21.2%              | 22.2%                               | 21.5%                                | ł                              | Annual             | TBC                 | 12%                                     |   |
| The percentage of top 5% of earners who have a disability (see note 1)                                     | 2.2%               | 2.2%                                | 2.2%                                 | $ \Longleftrightarrow $        | Annual             | TBC                 | 4.6%                                    |   |
| Average working days lost per employee due to sickness absence (FTE) (see note 2)                          | 9.23               | 7.71<br>(6.42 excl.<br>coronavirus) | 10.31<br>(8.50 excl.<br>coronavirus) | ÷                              | Quarterly          | ТВС                 | 8.0 days<br>(7.7 All WM<br>Authorities) | Infinistats 2020/21<br>Median for West Midland<br>MET Authorities<br>(5 out of 7) |
| The percentage Disabled employees (see note 1)   | 4.3%               | 4.5%                                | 4.7%                                 |                                | Annual             | TBC                 | 16.9%                                   | ONS Annual<br>Population Survey<br>2021 –economically<br>active Disabled and      |
| The percentage Ethnic Minority employees   | 24.2%              | 24.2%                               | 24.6%                                |                                | Annual             | TBC                 | 34.9%                                   | Ethnic Minority<br>population (16-64)   |
| The percentage leavers from Sandwell<br>Council (aligned to WME definition from 2021/22<br>onwards).       | 8.4%               | 6.6%                                | 9.0%                                 | Not<br>Applicable              | 6 Monthly          | TBC                 | 7.9%<br>(8.7 All WM<br>Authorities)     | Infinistats 2020/21<br>Median for West Midland<br>MET Authorities<br>(4 out of 7) |
| The percentage new starters to Sandwell Council (amended to include apprentices)                           | 8.5%               | 5.6%                                | 6.2%                                 | Not<br>Applicable              | 6 Monthly          | TBC                 | N/A                                     | Benchmark data not<br>available   |
| Number of apprentices as at year end (see note 3)  | 102                | 71                                  | 69                                   | ÷                              | 6 Monthly          | TBC                 | N/A                                     | Benchmark data not<br>available   |
| The number of graduates on the<br>Sandwell Management Graduate<br>Programme as at year end<br>(see note 4) | 10                 | 8                                   | 1                                    | +                              | 6 Monthly          | TBC                 | N/A                                     |   |

| Description  | 2019/20<br>Outturn* | 2020/21<br>Outturn | 2021/22<br>Outturn | Direction of<br>Travel | Reporting<br>Cycle | Target<br>(2021/22) | Benchmark | Benchmark Sources   |
|--|---------------------|--------------------|--------------------|------------------------|--------------------|---------------------|-----------|---|
| Gender Pay Gap <b>Median</b>   | 14.4%               | 12.1%              | 10.4%              | 1                      | Annual             | ТВС                 | 5.7%      | Infinistats 2020/21<br>Median/ Mean for West<br>Midland MET Authorities<br>(7 out of 7) |
| Gender Pay Gap <b>Mean</b>   | 6.4%                | 5.1%               | 3.4%               |                        | Annual             | TBC                 | 5.1%      |   |
| Number of formal disciplinary investigations (New indicator from 2021-22)                                | N/A                 | N/A                | 27                 | N/A                    | Annual             | ТВС                 | N/A       | Benchmark data not<br>available   |
| Number of formal grievance cases<br>(New indicator from 2021-22)   | N/A                 | N/A                | 17                 | N/A                    | Annual             | ТВС                 | N/A       | Benchmark data not<br>available   |
| Employee Engagement Score(overall)<br>*The previous employee survey results are from the 2018<br>survey. | 70%                 | N/A                | 63%                | +                      | Annual             | TBC                 | 64%       | Local Government<br>Benchmarking has been<br>taken from BMG<br>Research 2021/22         |
| I am proud to work for the council   | 77%                 | N/A                | 68%                | +                      | Annual             | TBC                 | 61%       |   |
| I would recommend this council as a good place b<br>work   | 73%                 | N/A                | 65%                | ÷                      | Annual             | TBC                 | 57%       |   |
| I feel a strong sense of belonging tothis council  | 62%                 | N/A                | 59%                | +                      | Annual             | ТВС                 | 64%       |   |
| Considering everything, I am satisfiedto be working for this council                                     | 79%                 | N/A                | 72%                | Ŧ                      | Annual             | TBC                 | 69%       | 1   |
| This council motivates me to do morethan is normally required in my work                                 | 57%                 | N/A                | 52%                | +                      | Annual             | TBC                 | 69%       |   |

Note 1 - Employees can record their disability information via Employee Self Service (ESS). Currently, this is part populated and requires further intervention before ESS can be used as a data source for this metric. Note 2 - The definition for sickness absence calculation will be reviewed as part of the Sickness Absence Management (SAM) policy review to enable consistency with the benchmark source. Note 3 - This metric is mainly limited to entry level apprenticeships recruited externally as a possible future talent pipeline. Higher level Apprentices (Level 4-7) who are internal employees are excluded. Note 4 - Recruitment to the Trainee Management Graduate Programme has been on hold since the start of the Coronavirus Pandemic. Funding of graduate salaries will be required from individual Directorates budgets to move this initiative forward in the future. There may be technical / specialist graduates across the Council that have been recruited and are managed within individual service areas.